

*Working together  
in especially tough times  
Western states can build stronger  
economies, more responsive legislative  
institutions and a future of greater  
promise for the next generation.*

*~ Representative Jose Campos, New Mexico  
2009 CSG-WEST Chair*

## 2008 Year in Review

The Council of State Governments-*WEST*



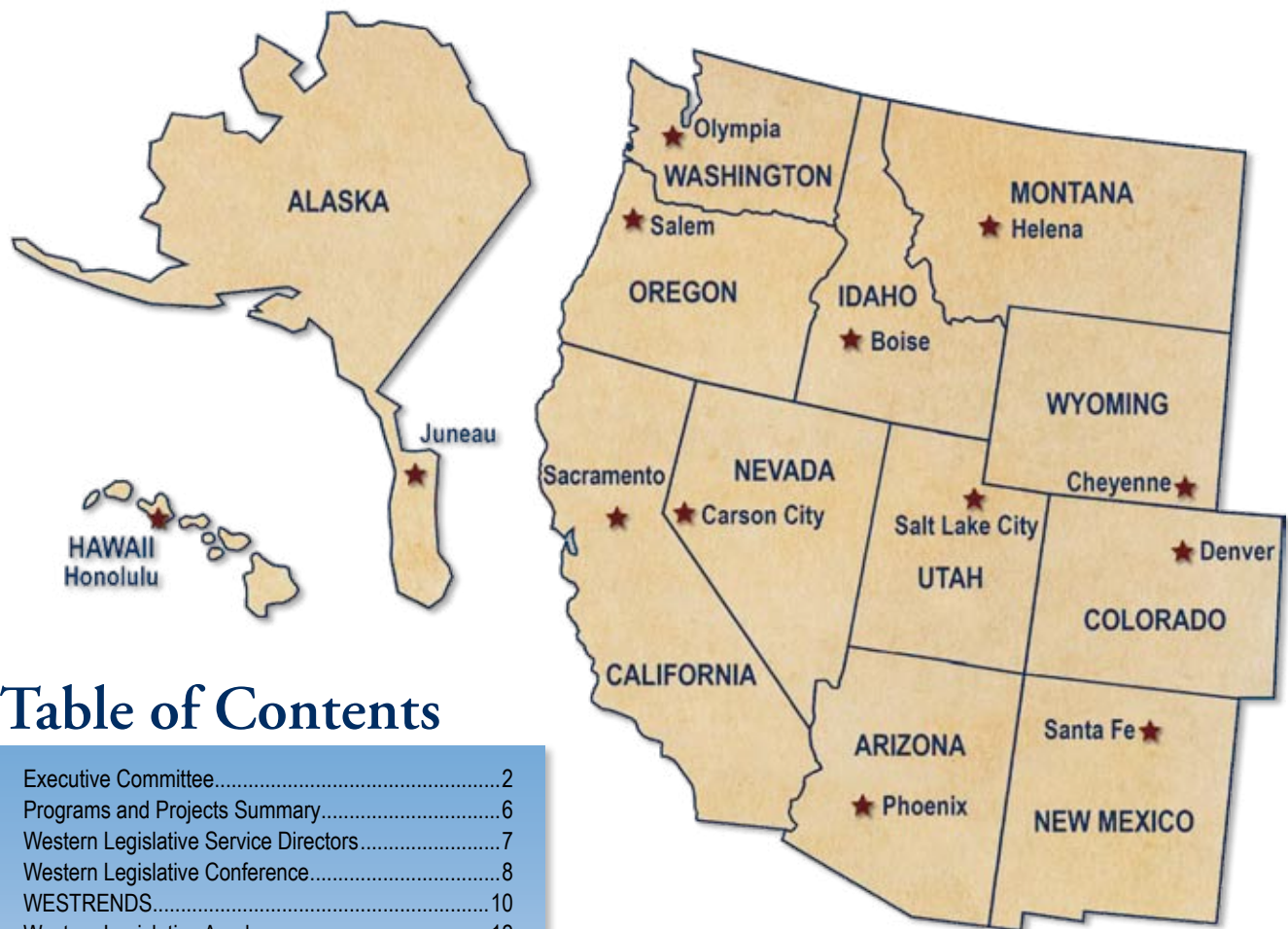
"Serving Western Legislatures"

OPEN

# About CSG-WEST



The Council of State Governments-*WEST* (CSG-*WEST*) provides a nonpartisan platform for regional cooperation among the legislatures of the West, creating opportunities for legislators and staff to share ideas and experiences as well as institutional linkages with other elected political leaders throughout the region. Based in California where it was founded over 60 years ago, the CSG-*WEST* legislative membership of 13 western states benefits from its associate memberships with the Canadian provinces of Alberta and British Columbia and the Pacific islands of American Samoa, the Commonwealth of the Northern Mariana Islands and Guam, and benefits from its collaborative partnerships with the border states of Mexico.



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# A Message from 2009 CSG-WEST Officers

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*Representative Jose Campos, New Mexico  
CSG-WEST Chair*



*Representative Rich Wills, Idaho  
CSG-WEST Chair-Elect*



*Representative Marcus Oshiro, Hawaii  
CSG-WEST Vice Chair*



*Senator Lesil McGuire, Alaska  
CSG-WEST Immediate Past Chair*

This past year, CSG-WEST joined her sister regional organizations in the Northeast, South, Midwest as well as the National office in celebrating the 75th anniversary of the founding of The Council of State Governments (CSG). In 1933, a group of state leaders from all branches of state government and from all 48 states was convened by Colorado State Senator Henry Toll. This group of visionaries met to share ideas and to map out a strategy of cooperation and recovery among the states and territories of America.

Seventy-five years later as a severe global economic contraction seeps into every corner of our public and private sectors, the need for interstate cooperation has become as critical today as it was in 1933 in coping with the increased demands of a world-wide depression. The founding of CSG represented an aggressive, progressive and sustained response to a national emergency grounded in the idea that only mutual cooperation and respect among the states and federal government could prevent total economic collapse and put the country on the road to recovery.

As the example of the 1930s reminds us, now is not the time for states to withdraw from interacting and engaging with each other. Now more than ever, it is time for states to collaborate and share experiences on what works and what doesn't work in serving the people we represent. We must have confidence that the spirit of hope and optimism that has always been a vital part of the western character will sustain us in challenging times.

The CSG-WEST 2008 Year in Review provides examples of how states in the western region came together to find practical solutions to common problems -- from energy to state finances to education and beyond. In the coming year, we look forward to working together with the same optimism and tenacity that our founders had in tackling the challenges of governing in tough times.

Sincerely,

*Representative Jose Campos, New Mexico  
CSG-WEST Chair*

*Representative Rich Wills, Idaho  
CSG-WEST Chair-Elect*

*Representative Marcus Oshiro, Hawaii  
CSG-WEST Vice Chair*

*Senator Lesil McGuire, Alaska  
CSG-WEST Immediate Past Chair*

# CSG-WEST 2008 Executive Committee

The Executive Committee serves as the board of directors for CSG-WEST, reviewing the work of policy committees, adopting policy positions and annually selecting participants for the Western Legislative Academy.

The committee is comprised of CSG-WEST officers and program leaders, western legislators serving in CSG national leadership positions, the presiding legislative officers and ranking minority leaders of each member

state and legislators appointed by the presiding legislative officers of member states.

The Executive Committee of CSG-WEST works with staff and officers of the Western Governors' Association, Western Municipal Conference and Western Interstate Region of the National Association of Counties to build a creative advocacy for the West's interests by political leaders at the state and local level.

## Executive Committee Program Presenters



*Ken Goldstein, a recognized authority on campaign advertising in American politics and professor of political science at the University of Wisconsin in Madison, spoke on campaign advertising and the impacts on American voters.*

*Principal consultant for the California Senate Banking Committee, Eileen Newall, explained how and why home mortgage lending is having enormous impacts on many Western states and the nation.*



*Senator Mike Machado, Chair of the California Senate Banking, Finance and Insurance Committee, moderated over a session on the home mortgage lending crisis.*

*Arizona Senator Tom O'Halleran, CSG-WEST Vice Chair, spent many years on the Chicago Board of Trade. Sen. O'Halleran shared his expertise and insights on the impacts of the home mortgage lending.*



*Diputado Francisco Javier Cantu Torres of the Mexican state of Nuevo Leon reported on recommendations of the day-long North America Summit that met as an integral part of the 2008 CSG-WEST annual meeting in Anchorage.*



*Keith Scott, Director of the CSG National Center for Interstate Compacts, made the case for the expanded use of interstate compacts as a constitutional grant of power to the states, citing an interstate initiative on educational opportunities for military children.*

# CSG-WEST 2008 Executive Committee

## Meetings-at-a-Glance

### May 3 – Napa, California

- Selection of Western Legislative Academy Class of 2008
- Western Legislative Conference Policy Agenda Setting Sessions
- Home Mortgage Lending Crisis: What Can States Do?
- Report from Western Political Leaders' Coalition

### July 20 – Anchorage, Alaska

- CSG Briefing on National Center for Interstate Compacts
- Updates on CSG-WEST Programs and Projects
- North America Summit Recommendations
- CSG-WEST Rules Amendments
- Western Governors' Association Collaboration
- Election of CSG-WEST 2009 Officers

## Member Participation



*Representative Janice Arnold-Jones  
New Mexico*

*Senator Kim Gillan  
Montana*



*Representative  
John Coghill, Jr., Alaska*



*Representative Jose Campos  
New Mexico*



*Speaker Pro Tempore  
Jeff Morris, Washington*



*House Minority Leader  
Tom Taylor, New Mexico*



*Representative  
Jim Keane, Montana*

*Senator  
Lesil McGuire  
Alaska*



*Representative  
Rich Wills  
Idaho*



*Senator Gary Stevens  
Alaska*

*Senator  
Brian T. Taniguchi  
Hawaii*



*Senate President  
John Schiffer  
Wyoming*



*Representative  
Maxine Bell, Idaho*



*Senate President  
Peter Groff  
Colorado*





# CSG-WEST 2008 Executive Committee

## Member Participation



*House Minority Leader  
Beth Kerttula, Alaska*



*Representative  
Steve Urquhart, Utah*



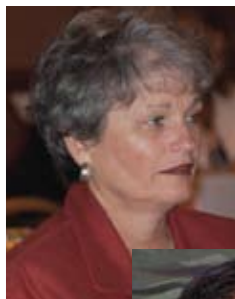
*Representative Thomas Garcia  
New Mexico*



*Senate Minority Leader  
Ken Decaria, Wyoming*



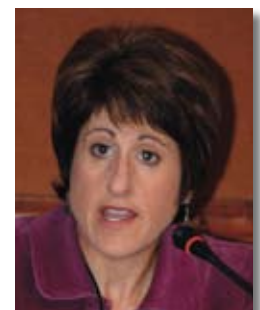
*Representative  
Mel Brown, Utah*



*Representative  
Ronda Rudd Menlove  
Utah*



*Senator  
Tom O'Halleran  
Arizona*



*Representative  
Jackie Dingfelder, Oregon*

*Representative Marcus Oshiro, Hawaii  
and Representative Danice Picraux,  
New Mexico*



*Senator  
Elaine Alquist  
California*

*Senate President  
Pro Tempore  
Timothy Z. Jennings  
New Mexico*



*Speaker of the House  
Rory Cobee, Wyoming*



*Representative Dave Quall, Washington (left)  
and House Majority Leader Dave Hunt, Oregon*



*Senator Grant Larson, Wyoming*



*Senator Mike Machado  
California*



*Assembly Majority Floor Leader  
John Ocegüera, Nevada*



*Senator Carlene Walker, Utah*



*Representative Dell Raybould, Idaho*

# CSG-WEST 2008 Executive Committee



Senator  
Lesil McGuire, AK  
CSG-WEST Chair



Representative  
Jose Campos, NM  
CSG-WEST Chair-Elect



Senator  
Tom O'Halleran, AZ  
CSG-WEST Vice Chair



Speaker Pro Tempore  
Jeff Morris, WA  
CSG-WEST Immediate Past Chair

## ALASKA

Lyda Green, *President of the Senate*  
Gene Therriault, *Senate Minority Leader*  
Lesil McGuire, *Senator, CSG-WEST Chair*  
Gary Stevens, *Senator*  
John Harris, *Speaker of the House*  
Beth Kerttula, *House Minority Leader*  
Mike Chenault, *Representative*  
John Coghill, *Representative*  
David Guttentburg, *Representative*

## ARIZONA

Timothy S. Bee, *President of the Senate*  
Marsha Arzberger, *Senate Minority Leader*  
Amanda Aguirre, *Senator*  
Carolyn S. Allen, *Senator*  
Tom O'Halleran, *Senator*  
CSG-WEST Vice Chair  
Jim Weiers, *Speaker of the House*  
Phil Lopes, *House Minority Leader*

## CALIFORNIA

Don Perata, *President pro Tem*  
Dave Cogdill, *Senate Minority Leader*  
Elaine Alquist, *Senator*  
Michael Machado, *Senator*  
Karen Bass, *Speaker of the Assembly*  
Michael N. Villines  
*Assembly Minority Floor Leader*  
Hector De La Torre, *Assembly Member*  
Pedro Nava, *Assembly Member*

## COLORADO

Peter C. Groff, *President of the Senate*  
Ken Gordon, *Senate Majority Leader*  
Andrew McElhany, *Senate Minority Leader*  
Brandon Shaffer, *Senate Asst. Majority Leader*  
Paula E. Sandoval, *Senator*  
Andrew Romanoff, *Speaker of the House*  
Cheri Jahn, *Speaker Pro Tempore*  
Mike May, *House Minority Leader*  
Bernie Buescher, *Representative*

## HAWAII

Colleen Hanabusa, *President of the Senate*  
Fred Hemmings, *Senate Minority Leader*  
Brian T. Taniguchi, *Senator*  
Calvin K. Y. Say, *Speaker of the House*  
Blake K. Oshiro, *House Majority Floor Leader*  
Lynn Finnegan, *House Minority Leader*  
Marcus R. Oshiro, *Representative*

## IDAHO

Robert L. Geddes, *President Pro Tempore*  
Bart M. Davis, *Senate Majority Leader*  
Clint Stennett, *Senate Minority Leader*  
Lawrence E. Denney, *Speaker of the House*  
Wendy Jaquet, *House Minority Leader*  
Maxine T. Bell, *Representative*  
Thomas F. Loertscher, *Representative*  
Dell Raybould, *Representative*  
Richard Wills, *Representative*

## MONTANA

Mike Cooney, *President of the Senate*  
Carol Williams, *Senate Majority Leader*  
Corey Stapleton, *Senate Minority Leader*  
Kim Gillan, *Senator*  
Scott Sales, *Speaker of the House*  
John Parker, *House Minority Leader*  
Jim Keane, *Representative*

## NEVADA

William J. Raggio  
*Senate Majority Floor Leader*  
Dina Titus, *Senate Minority Floor Leader*  
Barbara E. Buckley, *Speaker of the House*  
John Ocegueda  
*Assembly Majority Floor Leader*  
Garn Mabey  
*Assembly Minority Floor Leader*  
Hedi S. Gansert  
*Assistant Minority Floor Leader*  
Kelvin D. Atkinson, *Assemblyman*

## NEW MEXICO

Timothy Z. Jennings  
*President Pro Tempore*  
Michael S. Sanchez  
*Senate Majority Floor Leader*  
Mary Jane M. Garcia, *Senate Majority Whip*  
Stuart Ingle, *Senate Minority Floor Leader*  
Gay G. Kernan, *Senator*  
Ben Lujan, *Speaker of the House*  
Thomas C. Taylor  
*House Minority Floor Leader*  
Jose Campos, *Representative*  
CSG-WEST Chair-Elect  
Janice E. Arnold-Jones, *Representative*  
Gail Chasey, *Representative*  
Thomas A. Garcia, *Representative*  
Danice Picraux, *Representative*  
Jeannette O. Wallace, *Representative*

## OREGON

Peter Courtney, *Senate President*  
Ted Ferrioli, *Senate Republican Leader*  
Kate Brown, *Senator*  
Rod Monroe, *Senator*  
Jeff Merkley, *Speaker of the House*  
Dave Hunt, *House Majority Leader*  
Bruce Hanna, *House Republican Leader*  
Jackie Dingfelder, *Representative*

## UTAH

John L. Valentine, *President of the Senate*  
Mike Dmitrich, *Senate Minority Leader*  
Carlene M. Walker, *Senator*  
Greg J. Curtis, *Speaker of the House*  
Brad King, *House Minority Leader*  
Mel R. Brown, *Representative*  
Ronda Rudd Menlove, *Representative*  
Stephen H. Urquhart, *Representative*

## WASHINGTON

Lisa Brown, *Senate Majority Leader*  
Mike Hewitt, *Senate Republican Leader*  
Frank Chopp, *Speaker of the House*  
Richard DeBolt, *House Minority Leader*  
Jeff Morris, *Speaker Pro Tempore*  
CSG-WEST Immediate Past Chair  
Dave Quall, *Representative*

## WYOMING

John C. Schiffer, *President of the Senate*  
Ken Decaria, *Senate Minority Floor Leader*  
Grant Larson, *Senator*  
Roy Cohee, *Speaker of the House*  
Marty Martin  
*House Minority Floor Leader*

## EX-OFFICIO MEMBERS

Pamela Varni, *Executive Director*  
*Alaska Legislative Affairs Agency*  
Michael Christensen,  
*General Counsel and Director*  
*Utah Office of Legislative Research*



"Serving Western Legislatures"



# Summary of CSG-WEST Programs and Projects

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## Programs

- The **Western Legislative Conference** brings together legislators from western states to learn from each other and collaborate on issues of regional concern such as water, public lands, energy and transportation.
- The **Western Legislative Academy** is an intensive professional development program designed to help newer western state legislators become more effective leaders and build stronger legislative institutions.
- **WESTRENDS** is a regional leadership board comprised of one legislator from each western state that addresses demographic, economic and cultural trends shaping the West.
- The **Legislative Service Agency and Research Directors Committee** provides nonpartisan western staff leaders management training and opportunities to share best practices with each other.

## Projects

- Pursuing cooperative solutions to issues that arise along the 2000-mile U.S.-Mexican border is the focus of the **Border Legislative Conference**, which is composed of state legislators from California, Arizona, New Mexico, Texas and the six Mexican border states of Baja California, Sonora, Chihuahua, Nuevo Leon, Coahuila and Tamaulipas.
- The **U.S.-Mexico State Alliance Partnership** is a collaborative, multi-branch alliance consisting of the U.S. Agency for International Development (USAID), Council of State Governments (CSG) and its Western and Southern regional offices, Conference of Western Attorneys General (CWAG), National Association of Attorneys General (NAAG), National Association of State Treasurers (NAST) and other officials aimed at strengthening cooperation among state officials and institutions of the United States and Mexico. The Alliance Partnership promotes and convenes binational exchanges and workshops among border legislators, attorneys general and treasurers to enhance the role of state officials in addressing shared public policy concerns that transcend international borders.
- CSG-WEST acts as a convener for the **Legislative Council on River Governance**, a cooperative association of legislators from Washington, Oregon, Idaho and Montana on environment and energy issues in the Columbia River Basin.





# Western Legislative Service Agency and Research Directors

October 23-24, 2008 in Santa Fe, New Mexico

*There are two ways of exerting one's strength: one is pushing down, the other is pulling up.*

~ Booker T. Washington, Educator

*Agnes Lee, Director of the California Senate Office of Research and Dan Chapman, Assistant Director for administration of the Colorado Legislative Council, discuss legislative training needs.*



*Pam Varni, Alaska's Legislative Affairs Executive Director, was elected Chair of the LSA/RD Committee for 2009-2010.*



*(Left to right) Charlotte Carter-Yamauchi, Assistant Director of Hawaii's Legislative Research Bureau, Judy Hall, Secretary of the Oregon Senate, and Paula Tackett, Director of the New Mexico Legislative Council Service, role play in a session on managing conflict.*



*Utah's Director of Legislative Research and General Counsel Mike Christensen (left), Jeff DeLand, California's Chief Deputy Legislative Counsel and Susan Fox, Executive Director of the Montana Legislative Services Division, consider e-communications and public records requirements. Mike Christensen was elected Vice Chair of the LSA/RD Committee for 2009-2010.*

The Legislative Service Agency/Research Directors (LSA/RD) Committee is a core CSG-WEST program. Made up of the nonpartisan legislative staff directors of the West, the committee is dedicated to finding ways to deliver the best possible customer service to lawmakers in a positive and professional workplace environment. Western staff leaders convene each year for a training and professional development seminar.

Alaska Legislative Affairs Agency Executive Director Pam Varni, LSA/RD chair, facilitated this year's forum in Santa Fe. The featured trainer was

Professor Jackie Hood from the Anderson School of Management at the University of New Mexico. Hood worked with staff leaders on "Managing Workplace Conflict" and "Workplace Motivation."

Members also shared information about new member orientation, legislative training and practices in e-communications. Mike Christensen, Director of Utah's Office of Legislative Research and General Counsel, led a session on "Managing Difficult People" based on Dr. John Lund's book "How to Hug a Porcupine."

# Western Legislative Conference

July 18 -19, 2008 in Anchorage, Alaska

*The legislature is not only the first branch of government, it is the branch closest to the people ... the most representative ... the most democratic and the most accessible.*

*~ Professor Alan Rosenthal, author of "Engines of Democracy"*

Lawmakers from the West's 13 state legislatures assembled in policy forums at the CSG-WEST annual meeting to learn from one another and share ideas about strategies and solutions.



## Overview of 2008 Policy Committees

### Education Committee



CHAIR  
Dave Quall  
Representative  
Washington



VICE CHAIR  
Ronda Rudd Menlove  
Representative  
Utah

Education Committee members discussed the challenges of teacher shortages in K-12 and higher education as well as the state, federal and university resources to address the issues. They heard about AVID (Advancement Via Individual Determination) success stories - a new approach in which the student is an active participant in his or her career planning, resulting in improved academic performance and diminished drop outs. Members also heard and talked about the positive impacts and learning opportunities provided to students having technology access.

### Energy and Environment Committee



CHAIR  
Jackie Dingfelder  
Representative  
Oregon



VICE CHAIR  
John Coghill, Jr.  
Representative  
Alaska

The Energy and Environment Committee sessions focused on a broad spectrum of energy topics including climate change, how it impacts energy decisions, what policy options states have to mitigate carbon emissions, and what alternative energy sources and technologies are available for clean energy.



# Western Legislative Conference

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## Fiscal Affairs Committee



CHAIR  
Paula E. Sandoval  
Senator  
Colorado



VICE CHAIR  
Carolyn S. Allen  
Senator  
Arizona

Looking at past recessions, the Fiscal Affairs Committee members compared past and present data on wages and salaries and non-wage income, goods consumption, housing, and tax collections, among other topics. From mineral severance taxes to the impact of Medicaid and other health care costs on state budgets, fiscal leaders shared their concerns, experiences and good ideas on a wide-range of important state budget issues.

## Transportation and Trade Committee



CHAIR  
Pedro Nava  
Assembly Member  
California



VICE CHAIR  
Jim Keane  
Representative  
Montana

Transportation and Trade Committee members explored challenges and solutions to the transportation needs of both the western region and the nation. The committee looked at the findings of the *Transportation for Tomorrow: Report of the National Surface Transportation Policy and Revenue Study Commission* and the status of trucking in the West.

## Water and Public Lands Committee



CHAIR  
Dell Raybould  
Representative  
Idaho



VICE CHAIR  
Kelvin D. Atkinson  
Assemblyman  
Nevada

The Western Water and Public Lands Committee provided legislators an opportunity to discuss and hear from distinguished speakers on federal-state land management practices and revenue sharing in the West. The forum also focused on water management strategies to address changing demographic growth and climate variability.

## Western Legislatures Committee



CHAIR  
Marcus R. Oshiro  
Representative  
Hawaii



VICE CHAIR  
Janice E. Arnold-Jones  
Representative  
New Mexico

The Western Legislatures Committee brought lawmakers and experts together to tackle tough questions surrounding redistricting in the 21st Century. *Governing Magazine's* Alan Greenblatt joined with leading redistricting experts Peter Wattson from the Minnesota Senate and Mike McDonald from George Mason University to debate commission versus legislative redistricting.

# WESTRENDS

*July 19, 2008 in Anchorage, Alaska*

*The Future doesn't just happen. We make it happen. It is the product of our desires, interests, perspectives, visions and actions. What we think and what we do makes a difference. It makes the only difference.*

~ Futurist John L. Petersen



*Sen. Michael Machado (CA)*  
*WESTRENDS Chair*



*Sen. Kim Gillan (MT)*  
*WESTRENDS Vice Chair*



*John Peterson, Founder and*  
*President of Arlington Institute*

WESTRENDS provides a forum for legislators to examine the consequences of demographic, economic and cultural trends shaping the West. The WESTRENDS Board heard a presentation by John **Peterson**, founder and president of the Arlington Institute, a public, non-profit research center in the Washington, D.C. area. He is a futurist who specializes in global futures and emerging technologies.

Peterson says that technological change will provide an international network of futurists the ability to predict the social behavior of people when confronted by certain types of events. This new think tank model will be devoted to tracking and even predicting “Wild Cards,” which he defines as “low probability but very high impact events” that confound our expectations and experience.

Peterson is convinced that nothing less than a profound shift in priorities will be required in order to cope with the changes that will confront the United States and governments world-wide. He agrees with other futurists who see 2005-2015 as a time when the confluence of social, economic, cultural and technological disruptions create in his words “the beginning of epochal change” that will require a global mobilization. Peterson offered a framework for intervention on four of the major disruptions that have occurred or will occur in the 21st century: oil shock, rapid climate change, financial collapse and global pandemic.

## 2008 WESTRENDS Board

Senator Michael **Machado**, California  
WESTRENDS Chair

Representative Beth **Kerttula**, Alaska  
House Minority Leader

Senator Tom **O’Halloran**, Arizona

Senator Gail **Schwartz**, Colorado

Senator Brian T. **Taniguchi**, Hawaii

Representative Maxine **Bell**, Idaho

Senator Kim **Gillan**, Montana  
WESTRENDS Vice Chair

Representative Ben **Lujan**, New Mexico  
Speaker of the House

Representative Jackie **Dingfelder**, Oregon

Representative Ronda Rudd **Menlove**, Utah

Senator Phil **Rockefeller**, Washington

Representative Thomas **Lockhart**, Wyoming

Assemblyman John **Oceguera**, Nevada, Assembly Majority Floor Leader



# WESTRENDS

## 2008 Forum Participants



*Senator Brian T. Taniguchi  
Hawaii*



*Senator  
Phil Rockefeller  
Washington*

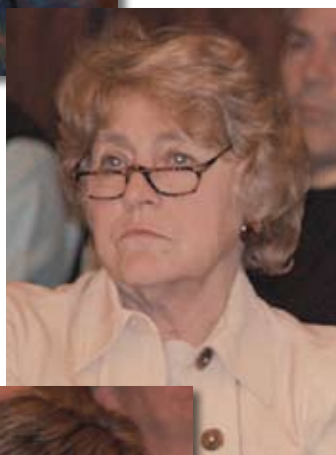


*House Minority Leader  
Beth Kerttula, Alaska*



*Representative  
Ronda Rudd Menlove  
Utah*

*Senate  
Majority Leader  
Carol Williams  
Montana*



*Representative  
Jackie Dingfelder  
Oregon*



*Representative Thomas Lockhart  
Wyoming*



*Representative Maxine Bell, Idaho*



*Representative Nancy Todd, Colorado*

*Representative Jose Campos  
New Mexico*



# Western Legislative Academy

November 17-20, 2008 in Colorado Springs, Colorado

*In the hectic world we live in as legislators, we have few opportunities to remember the reasons we ran for office and to remember the public service we wanted to give ... the WLA is that time and place where you can come together and look beyond districts and differences.*

~ Alaska Senator Lesil McGuire, 2008 CSG-WEST Chair



The Western Legislative Academy (WLA) is the premier training program for newer state legislators in the West. Each year a class of 39 is selected to spend three and a half days in intensive training classes in Colorado Springs, Colorado.

The Academy has two goals:

1. **Helping lawmakers in their first four years of service become effective, and**
2. **Building support for stronger legislative institutions.**

WLA is a scholarship program, and admission is competitive. Its impressive faculty includes leading academic authorities on state legislatures, U.S. Air Force trainers, experienced legislative leaders and national experts in communications, leadership, time management, ethics and negotiations.

WLA is highly ranked by those who participate and by the bipartisan western legislative leaders who support the Academy. Since its inception in 2000, the WLA has graduated 335 alumni from Alaska, Arizona, California, Colorado, Hawaii, Idaho, Montana, Nevada, New Mexico, Oregon, Utah, Washington and Wyoming. Nearly 70 percent of the WLA alumni now serving in western state legislatures are in chamber, caucus and committee leadership positions.

Two alumni now serve in the U.S. House of Representatives, and three serve in the U.S. Senate. WLA alumni have gone on to state-wide elected offices and cabinet positions.

The El Pomar Foundation leads a growing number of public and private sector contributors in giving the financial and in-kind support important to the success of the Western Legislative Academy.





# Western Legislative Academy

## Class of 2008



*Photo courtesy of Lynn Boutte Photography*

*Front Row (left to right):* Susan Chew (Rep ID), John Mizuno (Rep HI), Gail Schwartz (Sen CO), Mary Throne (Rep WY)  
Amy Stephens (Rep CO), Andrew Barreras (Rep NM), Anna Fairclough (Rep AK), Chuck Riley (Rep OR)

*Second Row (left to right):* Lindsey Holmes (Rep AK), Carlos Bilbao (Rep ID), Dean Takko (Rep WA), Franke Wilmer (Rep MT)  
Brad Winn (Rep UT), Mike Gabbard (Sen HI), Cloves Campbell (Rep AZ)

*Third Row (left to right):* Mark Blasdel (Rep MT), Marge Chadderdon (Rep ID), Jeff Essmann (Sen MT), Mitch Tropila (Sen MT)  
James Ohrenschall (Asmbr NV), Tick Segerblom (Asmbr NV), Steve Farley (Rep AZ), Phil Riesen (Rep UT)

*Fourth Row (left to right):* James Strickler (Rep NM), Candy Spence Ezzell (Rep NM), Craig Johnson (Rep AK), Ken Esquibel (Rep WY)  
Jim Hammond (Sen ID), Mary Helen Roberts (Rep WA), Edward Casso (Rep CO)

*Fifth Row (left to right):* Troy Kelley (Rep WA), Bob Fecht (Sen WY), Bruce Hanna (Rep OR), Richard Berry (Rep NM), Tobias Read (Rep OR)



**WLA 2008 Class President**  
Rep. Steve Farley, Arizona



# Western Legislative Academy

November 17-20, 2008 in Colorado Springs, Colorado



## Western Legislative Academy Alumni 2000-2008

### ALASKA

Rep. John Coghill, Jr.-02  
Fmr. Rep. Eric Croft-00  
Rep. Nancy Dahlstrom-04  
Rep. Anna Fairclough-08  
Fmr. Rep. Hugh "Bud" Fate-02  
Rep. Carl Gatto-06  
Fmr. Sen. Gretchen Guess-01  
Rep. David Guttenberg-04  
Rep. John Harris-00  
Fmr. Rep. Jim Holm-03  
Rep. Lindsey Holmes-08  
Sen. Charlie Huggins-05  
Rep. Craig Johnson-08  
Rep. Mike Kelly-05  
Sen. Lesil McGuire-01  
Sen. Kevin Meyer-02  
U.S. Sen. Lisa Murkowski-20  
Fmr. Rep. Mary Nelson-02  
Rep. Mark Neuman-07  
Rep. Kurt Olson-05  
Fmr. Rep. Ralph Samuels-03  
Rep. Paul Seaton-04  
Fmr. Sen. Ralph Seekins-04  
Sen. Bert Stedman-06  
Sen. Pres. Gary Stevens-01  
Rep. William A. Thomas Jr.-06  
Sen. Thomas Wagoner-03  
Fmr. Sen. Gary Wilken-00  
Rep. Peggy Wilson-01

### ARIZONA

Sen. Paula Aboud-07  
Rep. Olivia Cajero Bedford-03  
Fmr. Sen. Timothy Bee-02  
Rep. David Bradley-05  
Fmr. Rep. Jennifer Burns-03  
Sen. Meg Burton Cahill-01

Rep. Cloves Campbell, Jr.-08  
Fmr. Sen. Robert Cannell-01  
Rep. Adam Driggs-07  
Rep. Steve Farley-08  
U.S. Rep. Gabrielle Giffords-04  
Fmr. Sen. Herb Guenther-00  
Sen. Albert Hale-05  
Fmr. Sen. Toni Hellon-02  
Rep. Russ Jones-05  
U.S. Rep. Ann Kirkpatrick-06  
Rep. Bill Konopnicki-05  
Rep. Phil Lopes-03  
Rep. John McComish-06  
Rep. Nancy McLain-06  
U.S. Rep. Harry Mitchell-00  
Fmr. Sen. Tom O'Halleran-02  
Sen. Jonathon Paton-07  
Sen. Thayer Verschoor-03  
Sen. Jim Waring-04

### CALIFORNIA

Asmbr. Anthony Adams-07  
Sen. Jeff Denham-04  
The late Asmbr.  
Marco Firebaugh-00  
Asmbr. Tony Mendoza-07  
Sen. Jenny Oropeza-01

### COLORADO

Rep. Debbie Benefield-05  
Fmr. Rep. Alice Borodkin-02  
Rep. Edward Casso-08  
Fmr. Sen. Jim Dyer-00  
Fmr. Rep. Dale Hall-06  
Rep. Mary Hodge-02  
Sen. Jim Isgar-04  
Fmr. Rep. Cheri Jahn-04  
Fmr. Rep. Ramey Johnson-03

Rep. James J. Kerr-06  
Rep. Claire Levy-07  
Fmr. Rep. Carl Miller-00  
Rep. Jim Riesberg-05  
Rep. Ellen Roberts-07  
Fmr. Rep. Raymond Rose-03  
Sen. Paula Sandoval-03  
Sen. Gail Schwartz-08  
Fmr. Rep. Jim Snook-01  
Rep. Judy Solano-06  
Fmr. Spkr. Lola Spradley-00  
Fmr. Rep. Debbie Stafford-02  
Rep. Amy Stephens-08  
Sen. Abel Tapia-02  
Fmr. Sen. Ron Teck-00  
Rep. Nancy Todd-06

### HAWAII

Fmr. Sen. Melodie Aduja-03  
Fmr. Rep. Emily Auwae-00  
Rep. Rida T.R. Cabanilla-06  
Rep. Mele Carroll-07  
Rep. Pono Chong-05  
Sen. J. Kalani English-01  
Rep. Cindy Evans-03  
Rep. Lynn Finnegan-04  
Sen. Mike Gabbard-08  
Fmr. Rep. Helene Hale-01  
Fmr. Sen. Lorraine Inouye-00  
Fmr. Rep. Mindy Jaffe-01  
Fmr. Rep. Sol Kaho'ohalahala-00  
Rep. Jon Riki Karamatsu-03  
Sen. Russell Kokubun-02  
Sen. Donna Mercado Kim-02  
Rep. John Mizuno-08  
Rep. Hermina Morita-00  
Rep. Clarence Nishihara-07  
Rep. Scott Nishimoto-04

Fmr. Rep. David Pendleton-02  
Sen. Jill Tokuda-07  
Sen. Shan Tsutsui-05  
Rep. Glenn Wakai-04  
Rep. Kyle Yamashita-05

### IDAHO

Rep. Eric Anderson-06  
Rep. Clifford Bayer-05  
Rep. Carlos Bilbao-08  
Rep. Sharon Block-03  
Rep. Darrell Bolz-01  
Fmr. Sen. Skip Brandt-02  
Sen. Joyce Broadsword-07  
Fmr. Sen. Don Burtenshaw-00  
Fmr. Rep. Joseph Cannon-04  
Rep. Marge Chadderdon-08  
Rep. Susan Chew-08  
Fmr. Sen. Dick Compton-04  
Sen. Tim Corder-05  
Sen. Russ Fulcher-07  
Sen. John Goedde-01  
Rep. Marv Hagedorn-07  
Sen. Jim Hammond-08  
Rep. R.J. "Dick" Harwood-02  
Rep. Frank Henderson-06  
Sen. Brent Hill-02  
Rep. Bill Killen-07  
Sen. Patti Anne Lodge-01  
Sen. John McGee-06  
Sen. Curt McKenzie-03  
Rep. Dell Raybould-02  
Fmr. Rep. Robert Ring-04  
Rep. John Rusche-05  
Rep. Mack Shirley-04  
Rep. Elaine Smith-03  
Fmr. Rep. Steve Smylie-00  
Sen. Joe Stegner-00

Rep. Richard Wills-06  
Fmr. Rep. Gary Young-01

### MONTANA

Rep. Elsie Arntzen-05  
Rep. Mark Blasdel-08  
Lt. Gov. John Bohlinger-00  
Rep. Robyn Driscoll-06  
Sen. Jeff Essmann-08  
Sen. Kim Gillan-00  
Fmr. Rep. George Golie-00  
Sen. Ken Hansen-04  
Rep. Dennis Himmelberger-05  
Fmr. Rep. Linda Holden-01  
Fmr. Rep. Joey Jayne-01  
Sen. Jim Keane-02  
Sen. Rick Laible-03  
Fmr. Rep. Michael Lange-03  
Fmr. Sen. Lane Larson-05  
Fmr. Rep. Monica Lindeen-00  
Rep. Gary MacLaren-06  
Rep. Scott Mendenhall-04  
Sen. Lynda Moss-07  
Rep. Tom McGillvray-07  
Fmr. Rep. Mark Noennig-01  
Rep. Bill Noonoy-07  
Rep. Ken Peterson-07  
Fmr. Sen. Don Ryan-01  
Sen. Trudi Schmidt-03  
Sen. Frank Smith-02  
Sen. Mitch Tropila-08  
Rep. Franke Wilmer-08  
Fmr. Rep. Jeanne Windham-06

### NEVADA

Sen. Mark Amodei-00  
Asmbr. Kelvin Atkinson-03  
Asmbr. David Bobzien-07



# Western Legislative Academy

November 17-20, 2008 in Colorado Springs, Colorado



## Western Legislative Academy Alumni 2000-2008

Sen. Barbara Cegavske-00  
 Asmbr. Jerry Claborn-00  
 Asmbr. Marcus Conklin-03  
 Asmbr. Moises Denis-05  
 Asmbr. Heidi Gansert-05  
 Fmr. Asmbr. Susan Gerhardt-06  
 Asmbr. Don Gustavson-01  
 Fmr. Asmbr. Brooks Holcomb-06  
 Asmbr. William Horne-03  
 Sen. Steven Horsford-06  
 Asmbr. Marilyn Kirkpatrick-05  
 Asmbr. Ellen Koivisto-00  
 Sen. John Jay Lee-05  
 Asmbr. John Ocegüera-01  
 Asmbr. James Ohrenschall-08  
 Asmbr. Tick Segerblom-08  
 Asmbr. James Settelmeyer-07  
 Fmr. Asmbr. Rod Sherer-04  
 Asmbr. Debbie Smith-01  
 Fmr. Asmbr. Valerie Weber-04

### NEW MEXICO

Rep. Janice Arnold-Jones-04  
 Sen. Vernon Asbill-06  
 NM Auditor Hector Balderas-06  
 Rep. Andrew Barreras-08  
 Rep. Richard Berry-08  
 Rep. Jose Campos-04  
 Rep. Candy Spence Ezzell-08  
 Rep. Mary Helen Garcia-00  
 Rep. Thomas Garcia-07  
 Rep. Keith Gardner-06  
 The late Rep. Ron Godbey-00  
 Fmr. Sen. John T.L. Grubestic-07  
 Rep. Joni Marie Gutierrez-05  
 Rep. Jimmie Hall-07  
 Fmr. Rep. Irvin Harrison-03  
 Sen. Gay Kernan-03

Rep. Patricia Lundstrom-02  
 Sen. Richard Martinez-02  
 Rep. Kathy McCoy-05  
 Fmr. Rep. Brian Moore-01  
 Rep. Andy Nuñez-04  
 Sen. Gerald Ortiz y Pino-05  
 Sen. Mary Kay Papen-01  
 Rep. Al Park-01  
 Rep. Jane Powdrell-Culbert-03  
 Fmr. Sen. Lidio Rainaldi-02  
 The late Rep. Raymond Ruiz-02  
 Fmr. Sen. Diane Snyder-01  
 Rep. James Strickler-08  
 Rep. Thomas Taylor-00  
 Rep. Peter Wirth-06  
 Fmr. Rep. Teresa Zanetti-04

### OREGON

Fmr. Rep. Gordon Anderson-04  
 Fmr. Rep. Vic Backlund-02  
 Rep. Phil Barnhart-02  
 Rep. Vicki Berger-03  
 Rep. Kevin Cameron-06  
 Fmr. Rep. Janet Carlson-01  
 Rep. Jean Cowan-07  
 Sen. Jackie Dingfelder-02  
 Fmr. Rep. Linda Flores-03  
 Rep. Larry Galizio-05  
 Rep. Sara Gelser-06  
 Rep. George Gilman-04  
 Rep. Mitch Greenlick-03  
 Rep. Bruce Hanna-08  
 Rep. Bob Jenson-00  
 Rep. Betty Komp-05  
 Rep. Ron Maurer-07  
 Sen. Laurie Monnes Anderson-01  
 Sen. Frank Morse-04  
 Rep. Andy Olson-05

Rep. Tobias Read-08  
 Rep. Chuck Riley-08  
 Rep. Arnie Roblan-07  
 Rep. Mike Schaufler-03  
 The late Rep. Mac Sumner-06  
 Sen. Vicki Walker-00  
 Sen. Doug Whitsett-06

### UTAH

Fmr. Rep. Sylvia Andersen-07  
 Fmr. Rep. Gregg Buxton-04  
 Rep. Tim Cosgrove-05  
 Rep. Brad Dee-03  
 Fmr. Rep. James Ferrin-02  
 Rep. Julie Fisher-06  
 Rep. Lorie Fowlke-05  
 Rep. Neil Hansen-02  
 Sen. Patricia Jones-01  
 Rep. Todd Kiser-04  
 Sen. Peter Knudson-00  
 Fmr. Rep. Rosalind McGee-04  
 Rep. Michael Morley-03  
 Fmr. Rep. Paul Neuenschwander-07  
 Rep. Merlynn Newbold-02  
 Rep. Curtis Oda-06  
 Rep. Patrick Painter-06  
 Fmr. Rep. J. Morgan Philpot-02  
 Rep. Phil Riesen-08  
 Rep. Ronda Rudd Menlove-05  
 Rep. Jennifer Seelig-07  
 Fmr. Sen. David Thomas-03  
 Fmr. Sen. Carlene Walker-01  
 Rep. Mark Wheatley-06  
 Rep. Brad Winn-08

### WASHINGTON

Rep. Glenn Anderson-01  
 Rep. Sherry Appleton-07

Rep. Mike Armstrong-02  
 Rep. Barbara Bailey-05  
 Sen. Dale Brandland-03  
 Fmr. Rep. David Buri-06  
 Rep. Bruce Chandler-01  
 Rep. Judy Clibborn-05  
 Fmr. Rep. Carolyn Edmonds-00  
 Sen. Linda Evans Parlette-00  
 Rep. Larry Haler-06  
 Rep. Bob Hasegawa-05  
 Sen. Mike Hewitt-03  
 Sen. Jim Honeyford-00  
 Rep. Sam Hunt-02  
 Rep. Troy Kelley-08  
 Sen. Derek Kilmer-05  
 Rep. Mark Miloscia-01  
 Rep. Dawn Morrell-03  
 Rep. Dan Newhouse-04  
 Rep. Ed Orcutt-04  
 Rep. Timm Ormsby-06  
 Rep. Kirk Pearson-02  
 Rep. Mary Helen Roberts-08  
 Rep. Larry Seaquist-07  
 Rep. Pat Sullivan-07  
 Rep. Dean Takko-08  
 Fmr. Rep. Beverly Woods-03

### WYOMING

U.S. Sen. John Barrasso-03  
 Rep. Rosie Berger-04  
 Rep. Kermit Brown-05  
 Sen. Stan Cooper-03  
 Rep. Kathy Davison-07  
 Fmr. Rep. Dave Edwards-04  
 Rep. Ken Esquibel-08  
 Sen. Bob Fecht-08  
 Fmr. Rep. Liz Gentile-03  
 Rep. Elaine Harvey-03

Sen. John Hastert-06  
 Fmr. Rep. Jerry Iekel-01  
 Rep. Pete Illoway-00  
 Sen. Kit Jennings-06  
 Rep. Thomas Lockhart-01  
 Rep. Thomas Lubnau II-05  
 Rep. Marty Martin-04  
 Rep. Saundra Meyer-02  
 Rep. Lori Millin-07  
 Rep. David Miller-01  
 Sen. Ray Peterson-07  
 Rep. Loraine Quarberg-05  
 Rep. Lisa Shepperson-07  
 Rep. Colin Simpson-00  
 Rep. Bill Thompson-02  
 Rep. Mary Throne-08  
 Sen. Charles Townsend-05  
 Sen. Michael Von Flatern-06

### GUAM

Fmr. Sen. Marcel Camacho-00



# U.S.-Mexico State Alliance Partnership



## Expansion of U.S.-Mexico State Alliance Partnership

In October 2008, CSG and the U.S. Agency for International Development (USAID) signed a three-year cooperative agreement expanding the activities of the U.S.-Mexico State Alliance Partnership.

The Partnership is a collaborative, multi-branch alliance comprised of CSG with its Western and Southern regions, USAID, Conference of Western Attorneys General (CWAG), National Association of Attorneys General (NAAG), National Association of State Treasurers (NAST) and other officials.

These Alliance partners, their respective members, networks and linkages comprise a broad and influential coalition that can affect change along the U.S.-Mexico border.

The Alliance Partnership is aimed at strengthening cooperation among state officials and institutions of the United States and Mexico by convening binational exchanges and workshops among border legislators, attorneys general, treasurers and others. The goal is to enhance the role of state officials in addressing shared public policy concerns that transcend international borders.



*Stretching nearly 2,000-miles, the U.S.-Mexico border region is a major economic engine for both countries. The two countries share not only a common border, but also commercial, historic and cultural ties. Map from the United States Geological Survey (USGS)*



# U.S.-Mexico State Alliance Partnership



*U.S., Mexico and Canada State Attorneys General participate in North America panel during NAAG's Annual Meeting in Rhode Island. Left to right: Arizona Attorney General (AG) Terry Goddard; Washington AG Rob McKenna; Ontario, Canada AG Chris Bentley; Idaho AG Lawrence Wasden; Morelos, Mexico AG Jose Francisco Coronato; Baja California, Mexico AG Rommel Moreno Manjarrez; and British Columbia, Canada AG Wally Oppal.*



## Attorneys General Exchanges

On March 10-12, 2008 in Phoenix, Arizona, the Conference of Western Attorneys General (CWAG) and Mexico's National Conference of Attorneys General organized the U.S.-Mexico Binational Forum. The meeting was attended by 18 state attorneys general from Mexico, including Federal Attorney General Eduardo Medina Mora, and nine state attorneys general from the U.S., along with state and federal law enforcement officials from both countries.

The forum gave state and federal officials the opportunity to identify shared interests in combating human trafficking, weapons trafficking, drug trafficking and money laundering. Participants learned about recently passed judicial reform legislation in Mexico's federal congress as well as successful binational efforts, including agreements between the states of New Mexico-Chihuahua and Idaho-Morelos, which serve as models of state-to-state cooperation.



During the 2008 National Association of Attorneys General (NAAG) annual meeting in Providence, Rhode Island, the attorneys general of the Mexican States of Morelos and Baja California, Francisco Coronato Rodriguez and Rommel Moreno Manjarrez respectively, participated in a North America panel. The panel informed U.S. and Canadian law enforcement officials of the unique opportunities to jointly combat crime that transcends international borders. The Mexico Attorneys General informed attendees of significant judicial reform efforts underway in Mexico, shifting from an inquisitorial, written system to an adversarial, oral system.

The Attorney General of Baja California signed agreements with the attorneys general of Colorado, New Mexico, and Arizona aimed at enhancing binational cooperation through exchanges of law enforcement investigators and prosecutorial staff and establishing joint task forces to address human trafficking and other activities. Similar agreements have been signed with the attorneys general of Nevada, Oregon and Washington. For more information about attorneys general binational activities, contact Karen White, CWAG Executive Director at (916) 323-1992.

*Left to right: Baja California AG Rommel Moreno Manjarrez signs agreement, aimed at enhancing collaboration and capacity training exchanges, with Idaho AG Lawrence Wasden and New Mexico AG Gary King.*

# Border Legislative Conference



CHAIR  
Eliot Shapleigh  
Senator  
Texas

The legislative component of the U.S.–Mexico State Alliance Partnership is the Border Legislative Conference (BLC), a binational mechanism for cooperation among state legislators of the U.S.–Mexico border region. The goal of the BLC is to empower border state legislators to engage in a binational agenda and provide input for the development of policy between both countries.

In 2008, the BLC convened forums in Saltillo, Coahuila and Santa Monica, California. The forums give lawmakers opportunities to focus on critical topics such as binational water management, immigration, state legislative-executive branch coordination, agriculture, attorney general cooperation, managing climate change, border crossings and trade.

The BLC also participated in the planning and execution of the Americas 2020 Summit in May 2008 in cooperation with the Texas Department of Transportation. The Americas 2020 Summit brought together government and private sector stakeholders from the U.S., Mexico and Canada to identify ways to enhance the security and economic competitiveness of North America. Expert panelists spoke on border crossings, infrastructure competitiveness, and secure trade and manufacturing. Participants engaged in breakout sessions designed to promote dialogue on how to create a sustainable and competitive North America for the 21st Century.

Membership in the BLC is comprised of legislators from California, Arizona, New Mexico, and Texas in the U.S., and Baja California, Sonora, Chihuahua, Coahuila, Nuevo Leon, and Tamaulipas in Mexico. For more information, please visit [www.borderlegislators.org](http://www.borderlegislators.org).



*During the 18th Forum in Santa Monica, BLC Members honored the lives and contributions made to the border region by Commissioners Arturo Herrera Solis and Carlos Marin, Mexico and U.S. Commissioners of the International Boundary and Water Commission (IBWC), who perished in a plane crash in September 2008.*



VICE CHAIR  
Francisco Javier Cantu Torres  
Diputado  
Chihuahua





# Border Legislative Conference



*Left to right: Governor Humberto Moreira Valdes of the Mexican State of Coahuila and Senator Eliot Shapleigh, 2008 BLC Chair*



*Senator Mary Jane Garcia and Representative Andy Nuñez from New Mexico*



*Assemblywoman Lori Saldaña and Senator Denise Moreno Ducheny, both of California, at the 18th BLC in Santa Monica.*



*Border legislators during the 18th BLC in Santa Monica*



*Left to right: Diputada Leticia Amparano Gamez; Diputada Petra Santos Ortiz and Diputada Irma Villalobos Rascon from Sonora*



*Legislators from the Mexican State of Tamaulipas*

## 2008 Border Legislative Conference (BLC) Meetings

*17th BLC Forum: April 10-12  
Saltillo, Coahuila*

*18th BLC Forum: September 25-27  
Santa Monica, California*

## BLC Sponsors and Partners

Coahuila State Legislature • Office of the Mayor of Saltillo, Coahuila  
Office of the Governor, State of Coahuila • Southern California Edison • Rand Corporation  
Verizon • General Electric • California Latino Legislative Caucus • California State Legislature

# Legislative Council on River Governance

August 14-15, 2008 in Portland, Oregon

*We cannot make rivers whole unless we wholly understand them.*

~ Rob Brown, Wheeler School, Providence, Rhode Island



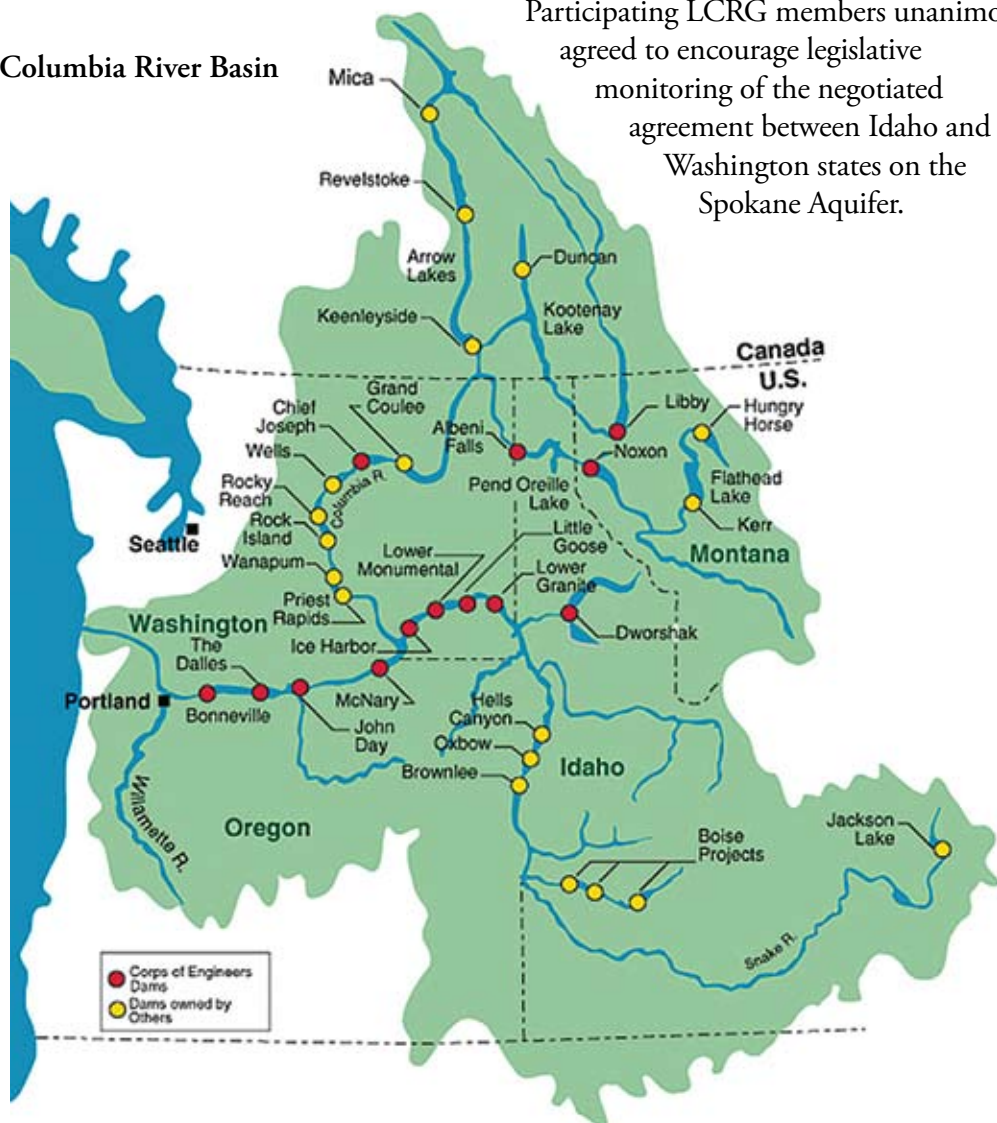
CHAIR  
Debby Barrett  
Representative  
Montana

The Legislative Council on River Governance (LCRG) is a cooperative association comprised of legislators from Idaho, Montana, Oregon, and Washington that promotes the exchange of information on challenges along the Columbia River Basin.

In 2008, participating LCRG members were briefed on Columbia River Water Management Plan, 2008 flow projections and infrastructure as well as the Bonneville Power Administration's Residential Exchange Program. Lawmakers also were updated on Idaho and Washington activities regarding the Spokane Aquifer and river basin adjudication. Lawmakers received an update on water conservation, re-use and storage grants, and a federal court decision on litigation challenging an Endangered Species Act Biological Opinion.

Participating LCRG members unanimously agreed to encourage legislative monitoring of the negotiated agreement between Idaho and Washington states on the Spokane Aquifer.

## Columbia River Basin





# CSG-WEST 2008 Annual Meeting

Leadership for Today and Tomorrow • July 16-19 in Anchorage, Alaska

*Good leadership requires you to surround yourself with people of diverse perceptions who can disagree with you without fear of retaliation.*

~ Pulitzer Prize winning historian, Doris Kearns Goodwin

## CSG-WEST 61st Annual Meeting



Senator Lesil McGuire, CSG-WEST Chair and the Alaska Legislature Host State Chair, presided over the 2008 annual meeting that gathered western state legislators to share best policy practices, collaborate on issues and engage in leadership training.

We spent time with two very different political strategists - Donna Brazile and Bay Buchanan. CSG affirmed its conviction that leaders should reach across party and state lines for the good of our great nation.



Donna Brazile



Bay Buchanan



We stepped back in history with presidential historian and Pulitzer-prize winner Doris Kearns Goodwin. We were reminded that leaders like Lincoln and Roosevelt and Kennedy didn't just listen to those who agreed with them.

Master negotiator, sports agent and "The Power of Nice" bestselling author Ron Shapiro gave tips on bringing together all sides to create stronger public policy, noting that being nice along the way may be the key to breaking gridlock and moving forward.



Four-time Iditarod champion Martin Buser kicked off the annual meeting with lessons in teamwork from the last great race on earth.



"Flags of Our Fathers" author James Bradley revealed lessons in courage from those who planted the American flag on Iwo Jima.



# CSG-WEST 2008 Annual Meeting

Leadership for Today and Tomorrow • July 16-19 in Anchorage, Alaska

*Character may be manifested in the great moments, but it is made in the small ones.*  
~ Winston Churchill



**CSG National Executive Director**

*The CSG-WEST Executive Committee adopted a resolution honoring Dan Sprague for his almost 30 years of service to CSG, including 10 years as the executive director of the western region.*

## **Knocking at the College Door**

*Dr. Brian T. Prescott of the Western Interstate Commission for Higher Education (WICHE) based in Boulder, Colorado, reported on a study that projects the demographics of and associated challenges for future high school graduates.*



## **Native American Sustainability Forum**

*(Left to right) Representative Reggie Joule, Alaska, Sheri Buretta of the Chugach Alaska Corporation, Barbara Donatelli of the Cook Inlet Region, Inc., Sarah Lukin of the Afognak Native Corporation and Senator Thomas Wagoner, Alaska, led a session on Native American sustainability.*



## **Book Signings**

*It was a popular item to purchase a book signed by the keynote speakers on leadership, including Doris Kearns Goodwin (pictured), Donna Brazile, Bay Buchanan, Ron Shapiro, Martin Buser and James Bradley.*



## **Distinguished Legislative Leadership Award**

*Former Arizona Senator and current Arizona Director of the Department of Water Resources, Herb Guenther received the CSG-WEST annual Bettye Fahrenkamp Award for Distinguished Legislative Leadership in recognition of his deep knowledge of the law of the river and his leadership and profound commitment to a fair, predictable and transparent apportionment of major U.S. rivers.*



# CSG-WEST 2008 Annual Meeting

Leadership for Today and Tomorrow • July 16-19 in Anchorage, Alaska

*It isn't polls or public opinion of the moment that counts. It's right and wrong and leadership.*

~ President Harry Truman



#### *Health Forum Looks at Information Technology Impacts*

*Lynn Dierker, an R.N. and director of State-level Health Information Exchange Consensus Project in Denver and a participant in the Colorado Regional Health Information Organization, provided an overview on what health IT is, how it is utilized and why it is needed.*



*Brad Trittle, Arizona Health e-Connections director, shared Arizona's model for implementing health IT and the subsequent opportunities the process brought about for health care reform.*



*Washington Senate President Pro Tempore Rosa Franklin (below) and New Mexico Representative Janice Arnold-Jones (center, left photo) were among the audience who actively participated in the Women in Politics forum. New Mexico Representative Danice Picraux and Nevada Senator Barbara Cegavske, respectively to the left and right of Representative Arnold-Jones, listen in on the discussions.*



#### *Women in Politics Session*

*The second annual "Women in Politics" discussion with the best-selling author of "Mustang Sallies," Fawn Germer, addressed what makes women in all walks of life rise to the top of their professions.*



#### *Shooting Star Presentation*

*Lesil McGuire, Alaska Senator and Chair of CSG-WEST, was presented the prestigious State Governments Affairs Council (SGAC) Shooting Star award by Alden Schacher of EDS, an HP Company, at the closing state dinner. SGAC presented the award in recognition of Senator McGuire's legislative leadership in the West.*



# CSG-WEST 2008 Annual Meeting

Leadership for Today and Tomorrow • July 16-19 in Anchorage, Alaska



*CSG-WEST Nominating Committee*

*Nominating Committee chaired by Idaho Representative Maxine Bell interviewed applicants for the 2011 CSG-WEST Chair position. Members included (front row, left to right) Colorado Speaker Pro Tempore Cheri Jahn, Arizona Senator Tom O'Halleran, New Mexico Representative Janice Arnold-Jones, California Senator Mike Machado, Nevada Assembly Majority Floor Leader John Ocegüera, (back row, left to right) Alaska House Minority Leader Beth Kerttula, Idaho Representative Maxine Bell, Wyoming Senate Minority Floor Leader Ken Decaria and Montana Speaker of the House Scott Sales.*



*CSG Toll Fellows and CSG-WEST Western Legislative Academy Alumni*

*CSG Toll Fellows and CSG-WEST Western Legislative Academy Alumni took time at the annual meeting to network and share their experiences. CSG-WEST Chair Alaska Senator Lesil McGuire (right photo), both a Toll and WLA Alumni, along with WLA Class of 2007 President, Representative Thomas Garcia, New Mexico (top left photo), welcomed Toll Fellows and WLA alumni.*



# North America Summit

*July 16, 2008 in Anchorage, Alaska*



## Strengthening Regional Security and Economic Competitiveness

The 61st CSG-*WEST* annual meeting broke new ground with its first-ever North America Summit. CSG-*WEST* is the only CSG region that shares a border with Canada and Mexico and is a strategic link to the Pacific Rim. The summit grew out of CSG-*WEST*'s associate memberships with British Columbia and Alberta and ongoing collaboration with Mexico border states through the Border Legislative Conference of the Council of State Governments.



*Diputado Francisco Javier Cantu Torres (left) of Nuevo Leon State Legislature in Mexico and Vice Chair of the Border Legislative Conference actively participated in the North America Summit. Robert Merrifield, Member of the Canadian House of Commons and Co-Chair of the Canada-U.S. Interparliamentary Group in Edson, Alberta, offered insights from his nation.*



*Senator Eliot Shapleigh, Texas, Chair of the CSG-*WEST* Border Legislative Conference, was an opening speaker at the North America Summit.*

*Simultaneous breakout sessions were led by Peter Lloyd - Consul General of Canada in Seattle, Washington (left), Marisa Paula Walker - Executive Director of CANAMEX Trade Corridor Project in Phoenix, Arizona, and Rick Van Schoik - Director of the North America Center for Transborder Studies at Arizona State University in Phoenix.*



# Annual Legislative Training Assembly

July 16, 2008 in Anchorage, Alaska

*Personal leadership is the process of keeping your vision and values before you and aligning your life to be congruent with them.*

~ Stephen Covey, Leadership consultant

## Great Meetings, Electronic Talk And Public Speaking

CSG-WEST held its 3<sup>rd</sup> Annual Legislative Training Assembly (ALTA) at the annual meeting in Anchorage, Alaska. ALTA is a one-day professional development session that builds 'process' skills for members at all stages of their legislative careers.



Oregon lawmakers - Representatives Chris Edwards (left), Jackie Dingfelder and Mitch Greenlick – discuss their experiences with electronic constituent relations and how to become better communicators in the 21st Century.



Renowned speech coach Dr. Michael Shadow offered public speaking tips to Representative Carolyn Tomei, Oregon.



Representative Jeff Morris, Washington Speaker Pro Tempore and immediate past chair of CSG-WEST, listens intently to nationally recognized parliamentarian Colette Collier Trohan, who gave lawmakers lessons in how to conduct great meetings.

This full day of professional development gave lawmakers lessons in how to conduct great meetings from nationally recognized parliamentarian Colette Collier Trohan. The director of the Institute for Politics, Democracy and the Internet joined legislators for discussions about what lawmakers need to do with technology to become 21st

Century communicators. And renowned speech coach Dr. Michael Shadow offered public speaking tips. "You are not a PowerPoint with legs," Shadow told lawmakers. And, he concluded, persuasive communication is much more than just delivering information.



# CSG: A Regionally Based National Organization of States

*The whole purpose of democracy is that we may hold counsel with one another ...*

~ President Woodrow Wilson

Since 1933, The Council of State Governments (CSG) has served our nation's state leaders by providing a forum for "sharing good ideas across state borders." As the only organization serving all three branches of state government, CSG at the national level offers a unique look into the issues shaping state policy and legislation.

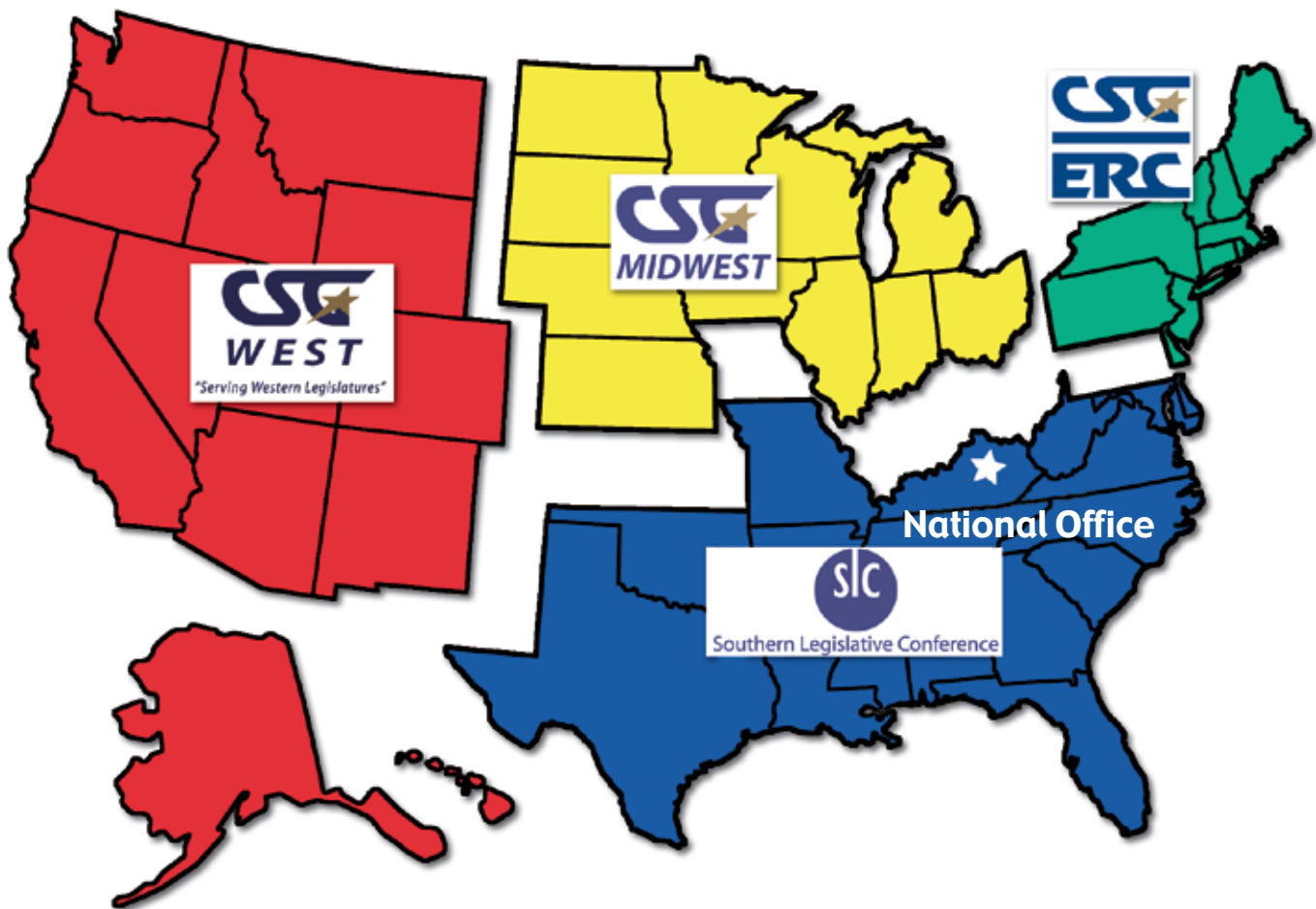
CSG has four very diverse regions with distinct geographical, demographic and cultural characteristics. Each region elects its own officers who also serve on the CSG national Executive Committee and Governing Board. Each region has its own staff who work with a variety of policy

committees, research projects, initiatives and meetings. In the West, CSG-*WEST* serves western state legislatures exclusively.

With offices in Lexington, Kentucky, CSG national provides policy analysis and tracks national trends in state government. The award-winning "The Book of the States" and "State News" magazine are published by the national office.

The CSG Washington D.C. office provides a voice for state leaders to Congress, monitors federal activities (including U.S. Supreme Court decisions) and evaluates their impact on states.

## Regions of The Council of State Governments



# 2008 Western Participation in CSG National

*Leadership begins and ends with personal growth.*

~ Bart Davis, Idaho Senate Majority Leader, 2009 CSG National Chair



*Incoming 2009 CSG and CSG-WEST Leaders*

*Left to right: Alaska Senator Lesil McGuire, Idaho Senate Majority Leader Bart Davis and New Mexico Representative Jose Campos all serve on CSG National leadership committees. Senator McGuire is one of the four CSG-WEST officers as the 2009 Immediate Past Chair. Senator Davis will lead CSG national in 2009 as the Chair. Representative Jose Campos is the 2009 Chair of CSG-WEST.*



*Sen. Gary Stevens, Alaska Co-Chair, CSG Energy and Environmental Committee*



*Rep. Steve Urquhart, Utah Co-Vice Chair, CSG Intergovernmental Affairs Committee*



*Sen. Paula Sandoval, Colorado, CSG Governing Board Member*



*Rep. Maxine Bell, Idaho Vice Chair, CSG Financial Services Working Group*



*Asmbr. Hector De La Torre, California, Co-Chair, CSG International Committee*



*Rep. Blake Oshiro, Hawaii Co-Chair, CSG Public Safety and Justice Task Force*



# 2008 Western Participation in CSG National

## 2008 CSG Western Innovations Program Winners

CSG established the Innovations Awards Program in 1986 to bring greater visibility to exemplary state programs and to facilitate the transfer of those successful experiences to other states. Two program winners (described below) were selected from the western region during the CSG-WEST annual meeting.

*Arizona Government University offers standardized training and curricula to state employees through a central point of contact. The University also enables the state to better coordinate and track certification efforts and agencies to budget for training.*



Left to right:  
Ms. Mannie Rameriz,  
Registrar Supervisor, Arizona  
Government University and  
Dr. Joellyn Pollock, Director  
of the Arizona Government  
University received the award  
from Connecticut Gov.  
M. Jodi Rell, CSG  
2008 President.



*Washington's Transportation Improvement Board (TIB) Performance Dashboard is a database and a tool that tracks road construction and maintenance projects. It gives TIB managers and the public a window to see how the agency is performing in a variety of areas. Pictured: Mr. Steve Gorcester, Executive Director of the Washington Transportation Improvement Board received the award from Connecticut Gov. M. Jodi Rell, CSG 2008 President.*

## Dr. Keon Chi State Governance Transformation Award

*This inaugural award, showcasing promising systematic realignment in state government, was presented to Washington state for its Government Management Accountability & Performance (GMAP) program. Mr. Steve Gorcester of Washington accepted the award on behalf of Ms. Larisa Benson, Director of GMAP. Left to right: Alaska Sen. Lesil McGuire, CSG-WEST 2008 Chair; Connecticut Gov. M. Jodi Rell, CSG 2008 President; Mr. Steve Gorcester*



## 2008 Western Toll Fellows

CSG's national Toll Fellowship program offers leadership and policy training sessions to emerging state leaders from throughout the nation.

(front row left to right): Rep. Lindsey Holmes (AK), Senate Majority Leader Carol Williams (MT), Rep. Sherry Appleton (WA), Rep. Jay R. Rodne (WA); (middle row left to right): \*Rep. Sara A. Gelser (OR), Rep. Elaine D. Harvey (WY), Assembly Assistant Majority Floor Leader Marcus Conklin (NV); (back row left to right): Rep. Maxine T. Bell (ID), Sen. Rakesh Mohan (ID), Sen. Wayne Niederhauser (UT)

\*Rep. Sara A. Gelser was selected by her peers as 2008 Class Representative

# A Special Thank You to the 2008

*Your support enhanced our capabilities to provide substantive forums, training sessions and networking opportunities for western state legislators at the CSG-WEST spring meeting, 61st annual meeting and 9th Western Legislative Academy.*



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**MedImmune**



**PRINCESS CRUISES**  
*escape completely*



**Phillips Cruises**



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*Because health matters*



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*In business to deliver*





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Save the Date!



# CSG-WEST 62<sup>nd</sup> Annual Meeting

## The West: America's Future

Santa Fe, New Mexico • October 5-8, 2009



### PRELIMINARY SCHEDULE

*events and timing are subject to change*

#### October 4 (Sunday)

- Welcoming Event: Balloon Fiesta (*tentative*)

#### October 5 (Monday)

- Opening Session
- ALTA  
-Annual Legislative Training Assembly  
(personal and professional  
skills development sessions)
- North America Forum
- Evening Event: Taste of Santa Fe

#### October 6 (Tuesday)

- Plenary Sessions
- Policy Forums
- Women in Politics Session
- Free Evening

#### October 7 (Wednesday)

- Plenary Sessions
- Policy Forums
- Host State Event:  
Chair's Dinner

**October 8 (Thursday) morning: CSG-WEST Executive Committee Meeting**

### VENUES/ACCOMMODATIONS

All the program sessions (plenary, policy and training forums) will be convened at the new downtown Santa Fe Convention Center.

Special negotiated sleeping room rates, ranging from \$149 to \$189 (plus taxes), have been secured among eight, conveniently-located downtown Santa Fe hotel properties.

**Information on meeting registration, program schedule, accommodations and more will be available soon at [www.csqwest.org](http://www.csqwest.org).**

### BALLOON FIESTA

The CSG-WEST 2009 Annual Meeting will convene during a very popular time of year in New Mexico. The meeting in Santa Fe is sandwiched between the first two October weekends of Balloon Fiesta in Albuquerque, kicking off on Saturday, October 3rd and ending on Sunday, October 11th. *For more information on how you can plan to enjoy the Balloon Fiesta on your own, go to [www.balloonfiesta.com](http://www.balloonfiesta.com).*



Above photo credits (starting from top left): Cathedral Basilica of St. Francis of Assisi, Photo by Chris Corrie; Black Bean Soup, Doug Merriam; Fiesta Dancers, Mark Kane; New Mexican Cowboys, Chris Corrie



# Coming up in 2009

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The 19th **Border Legislative Conference** will convene March 5-7, 2009 in Tampico, Tamaulipas, Mexico.



The **Western Legislative Academy** is scheduled for **August 5-8, 2009** at the Penrose House of the El Pomar Foundation in Colorado Springs, Colorado. **Applications, due March 2, 2009,** are available for western state legislators in their first four years of service.



## Staff

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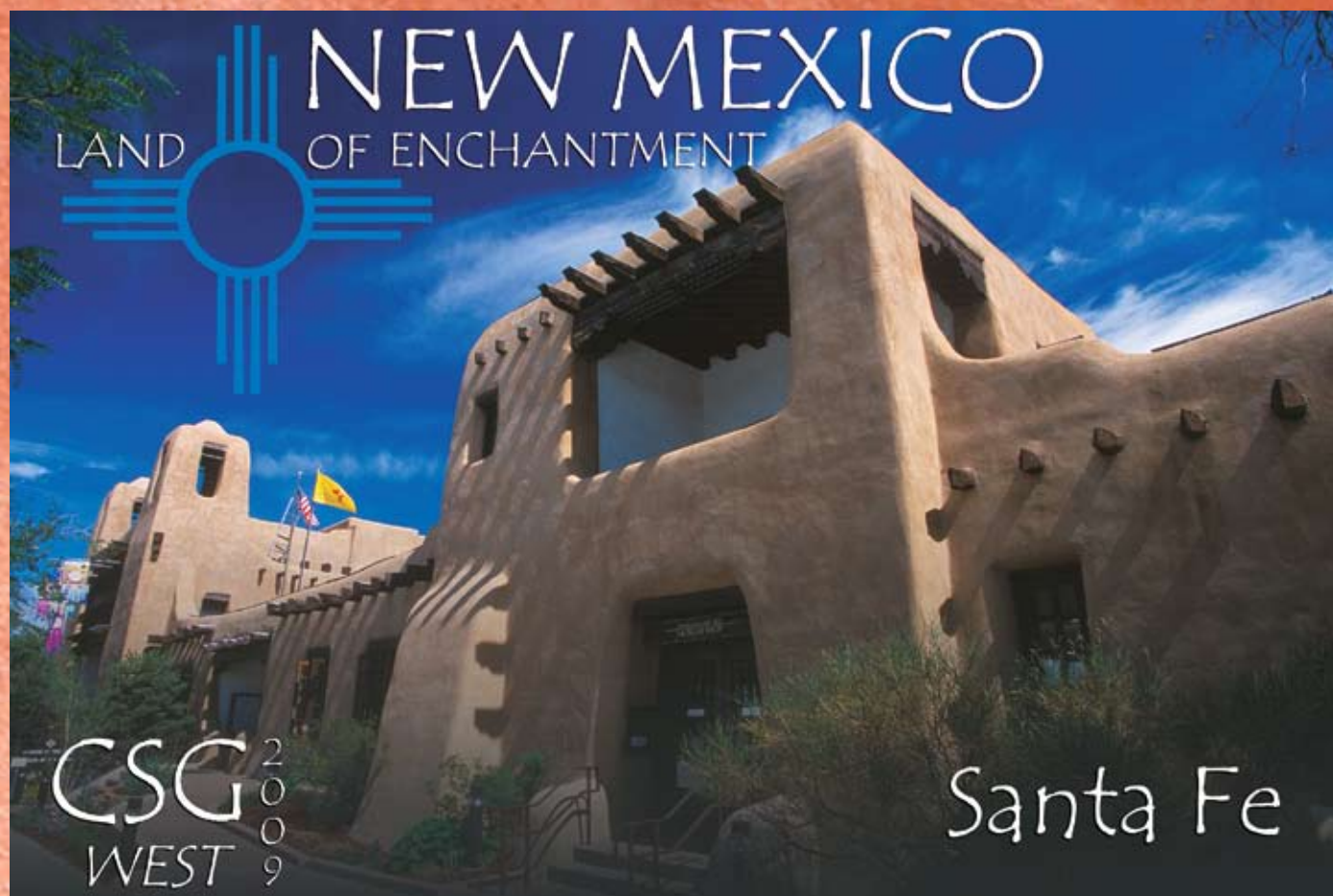
Edgar **Ruiz**  
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Staff Assistant

Lolita **Urrutia**, Web Coordinator and Database Manager

# CSG-WEST 62<sup>nd</sup> Annual Meeting **MARK YOUR CALENDAR**

October 5-8, 2009 ~ Santa Fe, New Mexico



In these challenging times, we look forward to working with legislative colleagues throughout the West in the spirit of optimism that has been a vital part of our region's character and leadership to produce viable solutions.

## 2009 CSG-WEST Officers



Representative Jose **Campos**, New Mexico - Chair

Representative Rich **Wills**, Idaho - Chair-Elect

Representative Marcus **Oshiro**, Hawaii - Vice Chair

Senator Lesil **McGuire**, Alaska - Immediate Past Chair